

MEETING OF THE UNIVERSITY HEALTHCARE SYSTEM COMMITTEE
OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS
JANUARY 22, 2025

This meeting of the University Healthcare System Committee of the Board of Trustees of the University of Illinois was held in the Isadore and Sadie Dorin Forum, Rooms D, E, and F, 725 West Roosevelt Road, Chicago, Illinois, on Wednesday, January 22, 2025, beginning at 12:31 p.m.

Trustee Ramón Cepeda, chair of the committee, convened the meeting and asked the secretary to call the roll. The following committee members were present: Ms. J. Carolyn Blackwell, Mr. Ramón Cepeda, Mr. Wilbur C. Milhouse III, Ms. Sarah C. Phalen, and Mr. Jesse H. Ruiz.¹ Mr. Quinn S. Basta, student trustee, Chicago, was absent. Ms. Tami Craig Schilling; Mr. Joseph Gutman; and Ms. Ariana A. Mizan, student trustee, Urbana, attended as guests.

Also present were President Timothy L. Killeen; Mr. Lester H. McKeever Jr., treasurer;² Dr. Nicholas P. Jones, executive vice president and vice president for academic affairs; Dr. Marie Lynn Miranda, chancellor, University of Illinois Chicago, and vice president, University of Illinois System; Dr. Janet L. Gooch, chancellor, University of Illinois Springfield, and vice president, University of Illinois System; Dr.

¹ Mr. Ruiz arrived at 1:24 p.m.

² Mr. McKeever attended via remote videoconference.

Paul N. Ellinger, comptroller (and vice president/chief financial officer); Dr. Joseph T. Walsh Jr., vice president for economic development and innovation; Ms. Adrienne Nazon, vice president of external relations and communications; Mr. Scott E. Rice, University counsel; and Dr. Jeffrey A. Stein, secretary of the Board of Trustees and of the University.

MOTION FOR EXECUTIVE SESSION

Mr. Cepeda stated: “A motion is now in order to convene an executive session to consider the following topics as permitted under Section 2(c) of the Illinois Open Meetings Act: pending, probable, or imminent litigation against, affecting, or on behalf of the University (subsection 11).” On motion of Ms. Phalen, seconded by Mr. Milhouse, the motion was approved. There were no “nay” votes.

EXECUTIVE SESSION

Material redacted pursuant to the Illinois Open Meetings Act (5 ILCS 120/2.06d)

EXECUTIVE SESSION ADJOURNED

With no additional questions or comments, the executive session ended at 12:59 p.m.

REGULAR MEETING RESUMED

The meeting resumed at 1:00 p.m. Mr. Cepeda gave an overview of the meeting. He then requested a motion to approve the minutes of the meeting held November 13, 2024. On motion of Mr. Milhouse, seconded by Ms. Blackwell, the minutes were approved. There were no “nay” votes.

OPENING REMARKS

Mr. Cepeda asked Dr. Robert A. Barish, vice chancellor for health affairs, Chicago, to make opening remarks. Dr. Barish referred to Governor J. B. Pritzker’s December announcement regarding the Healthcare Transformation Capital Investment Grant Program and said UI Health would receive \$33.0 million. He expressed appreciation for the support and for the opportunity to build on the UI Health community care model, and he said the grant would be used to support the establishment of a community-centered comprehensive care center for chronic conditions. He said this is often called the C6 model, and he stated that this initiative is aimed at addressing healthcare disparities in the southwest side of Chicago, particularly in the predominantly Latino 60629 zip code. Dr. Barish described this transformational approach to healthcare delivery and listed the range of services that will be provided.

Dr. Barish stated that UI Health also received \$6.5 million to expand services and address healthcare disparities through the 55th and Pulaski Health Collaborative. He said that its establishment in February 2022 restored access to specialty

care and advanced diagnostics to the surrounding community and has provided more than 35,000 patient care visits. Dr. Barish described the use of these funds and impact on the health and well-being of these communities.

REVIEW OF RECOMMENDED BOARD ITEMS
FOR THE MEETING OF THE BOARD OF TRUSTEES
OF THE UNIVERSITY OF ILLINOIS ON JANUARY 23, 2025

Mr. Cepeda introduced the recommended item within the purview of this committee on the Board's agenda at its meeting on January 23, 2025.

Approve Amendments to Medical Staff Bylaws,
University of Illinois Hospital and Clinics, Chicago

Mr. Cepeda asked Dr. Jonathan M. Radosta, chief medical officer, University of Illinois Hospital and Clinics, to discuss the recommendation to approve amendments to Medical Staff Bylaws, University of Illinois Hospital and Clinics, Chicago. Dr. Radosta stated that the Medical Staff Bylaws are reviewed yearly and said the recommended changes were voted on and approved by the medical staff and the executive committee of the medical staff. He gave an overview of the proposed changes and said clean and redline versions of the bylaws were provided to members of the committee (on file with the secretary).

REPORTS

Hospital and Clinics Chief Executive Officer Report

Mr. Cepeda asked Dr. Mark I. Rosenblatt, chief executive officer, University of Illinois Hospital and Clinics, and G. Stephen Irwin Dean, College of Medicine, Chicago, to give the Hospital and Clinics Chief Executive Officer Report (materials on file with the secretary). Dr. Rosenblatt shared points of pride and highlighted the UI Health holiday gift drive. He discussed UI Health's clinical impact and presented maps reflecting the distribution of care by area and the socioeconomic status and race of the population in those regions. Dr. Rosenblatt reported on financial results and gave a Fiscal Year 2025 summary through October 2024 that included a comparison of the Fiscal Year 2024 and Fiscal Year 2025 operating margin and year-over-year activity. He presented the days of cash on hand and unrestricted and internally restricted cash and investments, and he reported that personnel and temporary help, as well as supplies and drug costs, were over budget. He then showed a comparison of key metrics to Standard and Poor's medians. Dr. Rosenblatt gave a quality update and showed progress on Fiscal Year 2025 True North metrics, noting continued and steady improvement. Mr. Cepeda thanked Dr. Rosenblatt for the presentation.

Annual Quality and Safety Plan

Next, Mr. Cepeda asked Dr. Radosta to report on the UI Health Annual Quality and Patient Safety Plan. Dr. Radosta indicated that the written report was provided to members of the committee in advance of this meeting (materials on file with the secretary), and he remarked on significant growth of the outpatient practice and outpatient surgery volume. He said the Quality and Safety Transformation entered its

third year, and he discussed safety goals and process improvements. Dr. Radosta referred to efforts that are underway to improve outcomes and patient experience, and he said there have been significant improvements in safety events this year. There were no questions or comments regarding Dr. Radosta's report.

Compliance Program Annual Report

Mr. Cepeda then asked Ms. Crystal Singleton, chief compliance officer, University of Illinois Hospital and Clinics, to give the Fiscal Year 2024 Compliance Program report (materials on file with the secretary). Ms. Singleton described the expectation of the Office of the Inspector General, U.S. Department of Health and Human Services, that the Board exercise reasonable oversight. She said the expectation is that the Board would remain informed about compliance, and she gave additional examples of reasonable oversight. Ms. Singleton listed Fiscal Year 2024 key achievements and presented compliance programs assessment outcomes in Fiscal Year 2023 and Fiscal Year 2024. She shared the number of reported concerns per month, noting that reported concerns grew by 48 percent from Fiscal Year 2023 to Fiscal Year 2024. Ms. Singleton then presented reported concerns by category and by health entity and showed that 82.4 percent of concerns originated in the University of Illinois Hospital and Clinics. She reported that 48 percent of compliance related reports were substantiated in Fiscal Year 2024. Ms. Singleton concluded her presentation by describing Compliance Awareness Day and sharing future strategic initiatives.

Mr. Cepeda asked members of the committee if they had questions. Ms. Phalen inquired about the process for following up on reported concerns, and Ms. Singleton described the follow-up process, noting that individuals receive a pin number at the time a concern is reported in the system to enable them to access the final disposition. Mr. Cepeda asked how the UI Health compliance metrics compare to those at peer institutions, and Ms. Singleton stated that outcomes at UI Health are comparable to those at similarly sized institutions. Ms. Mizan inquired about the adoption and implementation of new policies and systems, and Ms. Singleton gave an example of efforts to successfully implement a new system. Mr. Cepeda thanked Ms. Singleton for the presentation.

OLD BUSINESS

There was no business presented under this aegis.

NEW BUSINESS

Mr. Cepeda asked if there was any new business to discuss, and there was none. He announced that the next meeting is scheduled for March 19, 2025, at 12:30 p.m., in Springfield.

MEETING ADJOURNED

Mr. Cepeda then asked for a motion to adjourn the meeting. On motion of Ms. Blackwell, seconded by Mr. Milhouse, the meeting adjourned at 1:26 p.m. There were no “nay” votes.

Respectfully submitted,

JEFFREY A. STEIN
Secretary

RAMÓN CEPEDA
Chair

EILEEN B. CABLE
Special Assistant to the Secretary